



EGIS and IOSIS are joining forces to launch a new global engineering offer to address the sustainable development challenges facing their clients,

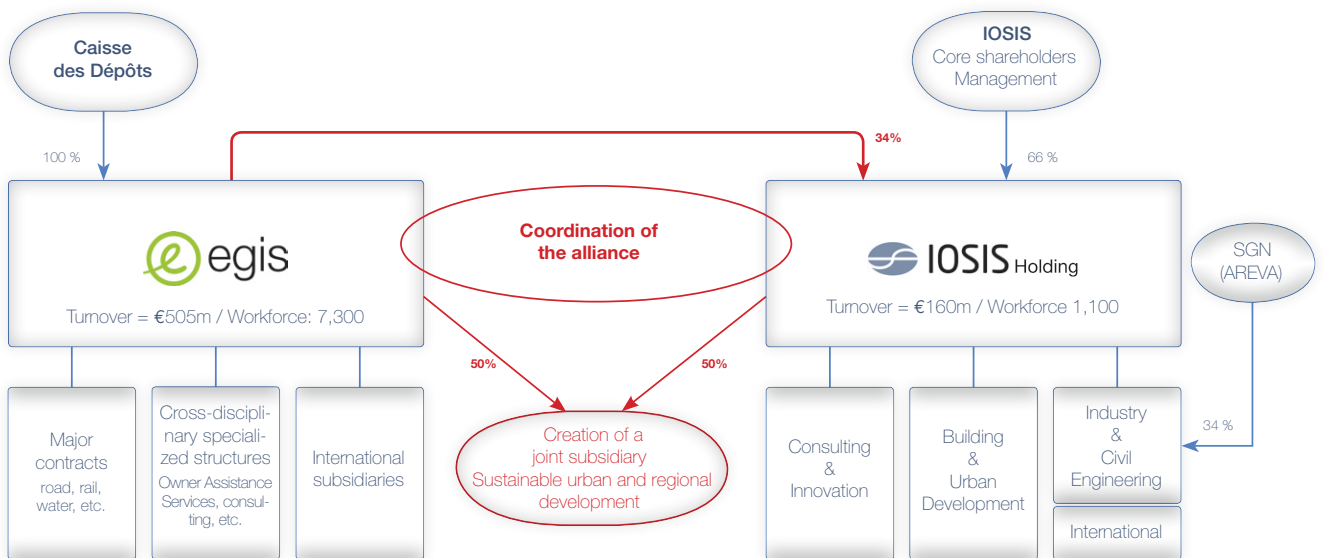
On 16 October 2009, EGIS and IOSIS announced the creation of an alliance between the two groups to form the French leader in construction engineering.

EGIS, Caisse des Dépôts subsidiary and leader in infrastructure engineering, and IOSIS, leader in building and civil nuclear engineering, are combining their respective expertise to offer their French and international clients a new global engineering platform that addresses the challenges of sustainable construction.

The EGIS-IOSIS alliance draws its strength from the two groups' highly complementary positions. It constitutes a new center of high-level, cross-disciplinary expertise in the fields of infrastructure, development and building.

The alliance between the two groups will result in the deployment of a joint industrial and commercial strategy, one aspect of which is the planned creation of a joint subsidiary focusing on sustainable urban and regional development. It is underpinned by EGIS's acquisition of a 34% stake in the capital of IOSIS Holding.

This alliance creates France's leading consulting and engineering group specializing in infrastructure, sustainable urban and regional development and construction. The new entity can rely on a strong base of 8,400 employees, including 5,500 engineers, and should benefit from a turnover in excess of €700m in 2009 (40% of which will be generated outside France).



— structures and expertise specific to each group
— alliance

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• Responding to the needs of our clients in the field of engineering

EGIS and IOSIS are keen to become the benchmark player in global engineering by breaking down barriers between fields of activity. This means seeing «infrastructure» and «building» not as separate components but as part of a global approach to projects, which is the sole guarantee of success.

"Clients, whether public or private, French or international, are increasingly looking for expertise in overall project management covering the whole range of engineering requirements: the alliance between the two groups allows us to anticipate this demand," said the managers of the two groups.

Only a group with international stature encompassing all areas of engineering expertise will have the capacity to meet the challenges of urban and regional restructuring.

• An alliance supported by the complementarity of our businesses

In a joint statement, the managers of the two groups noted *"There are natural complementarities between our two groups, allowing us to respond immediately to growing market demand for cross-disciplinary engineering expertise taking in building, civil engineering and infrastructure, as well as operating systems"*.

By combining their skills and know-how, EGIS and IOSIS will be able to provide their clients with a comprehensive range of construction services (transport infrastructure and systems, water, the environment, energy, public infrastructure, hospitals, development, industry, etc.) encompassing design, consulting and project management.

Past collaboration between EGIS and IOSIS has shown that over and above their complementary businesses, the two groups share the same values, based on in depth understanding of its clients' requirements, the ability to react fast and deliver projects meeting the highest possible technical and efficiency standards.

• A joint subsidiary to serve sustainable urban and regional development

The complementary skills possessed by the two groups gives the alliance strong credibility in sustainable development and urban and regional regeneration, with the capacity to address the challenges of economic development, ecological and energy footprint, and user mobility and convenience, in a coherent and global manner.

To this end, the two groups are announcing creation of a subsidiary dedicated to strategic consulting and design for sustainable urban and regional development, which will become operational at the beginning of 2010.

Held equally by the two partners, it will serve the development needs of 21st century France for regeneration of its regions and urban communities, launch of the 2008 national plan for sustainable development (Grenelle 2) and the 2009 Greater Paris master plan and projects. It will also offer its expertise on the international market.

Nicolas Jachiet,
Chief Executive Officer

"Exploring new market opportunities together"



"Our teams have learned to appreciate each other in a spirit of mutual respect on numerous occasions when working together on offers and contracts, particularly over the last few months. The alliance between EGIS and IOSIS will achieve its objectives on the basis of these same values. We will now be exploring new markets together, particularly those involving the great challenges of sustainable development. The next few months will bring opportunities for mutual reinforcement thanks to our highly complementary approach in terms of entrepreneurial culture and innovation."

Philippe Segretain,
Chairman of Egis's Board of Directors



"With Egis, the Caisse des Dépôts created France's leading engineering and infrastructure services group to serve the development of towns and regions; thanks to its firm support

of the Egis-Iosis alliance, we are launching a group whose size, customer references and vision of sustainable development challenges give it international credibility."

Bernard Boyer and Bernard Le Scour,
Chief Executive Officer and Vice-President of IOSIS

"Harnessing the creative talent of the engineer to serve urban and regional development"



"The growing awareness of sustainable development is a fantastic opportunity for engineering. To deal with these challenges, economic and political leaders will need to create new living spaces



– for industry, the services sector and housing. The local authorities and elected representatives responsible for managing our cities and infrastructure have expressed new expectations. In this respect, engineering is set to play a very

active role, harnessing the creative talent of the engineer to serve urban and regional development. Only a major player in global engineering can hope to provide a comprehensive response to these challenges. Our ambition is clearly to create a strategic advantage in this field."

► About EGIS

Subsidiary of the Caisse des Dépôts Group, EGIS is an engineering and consulting group active in infrastructure engineering and transport systems, regional and urban development, water and the environment. The group also has expertise in financial engineering and operation of roads and airports.

EGIS' Board of Directors is chaired by Philippe Segretain and its Chief Executive Officer is Nicolas Jachiet.

With a workforce of 7,300 worldwide and a turnover of €505m in 2008, it is active in more than 90 countries and has some 50 entities in France. It expects to post a turnover of €550m in 2009.

EGIS's customer references include supervision of works on the East-West motorway in Algeria, construction of new metro lines in the Macao administrative region in China, overall design of the new air terminal at the Es-Sènia international airport in Oran, technical, environmental and rail studies for the Poitiers-Limoges high-speed line, and project management for urban development operations linked to the Maréchaux light rail system in the south and east of Paris.

► About IOSIS

Engineering group IOSIS brings together skills in consulting, management, engineering and expertise in the fields of building, civil engineering, regional and urban development, energy and industry.

The group is headed by Bernard Boyer (Chief Executive Officer) and Bernard Le Scour (Vice-Chairman).

It will generate a turnover in excess of €160m in 2009.

Today, the group has over 1,100 employees.

IOSIS works on major operations in France and abroad. Its references include the Generali Tower and the First Tower in La Défense (Paris), renovation of the CNIT, the Megajoule Laser Plant in Bordeaux, the Airbus Test Center in Toulouse, EPR nuclear power plants in Flamanville and Taishan (China), the new Princess Grace of Monaco Hospital Complex, the Paris Philharmonic Hall, the Noumea Air Terminal, the Council of Europe in Strasbourg, the new sports stadium in Lille, Jeddah Airport in Saudi Arabia, and the Renault-Nissan plant in Tangiers (Morocco).